# GETTING THE JOB DONE







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# WE INVEST, WE INNOVATE, & EXCEL AS A CAN-DO TEAM

#### Welcome

Solent Stevedores is one of the UK's leading port and rail terminal operators, facilitating the safe and efficient movement of goods and people across seven locations in the UK, Channel Islands, France and Singapore. We offer industry-leading cargo-handling, storage and logistics solutions for customers serving a wide range of markets, including containers, dry bulk commodities, fresh produce, project cargo and cruise.

Founded in 1997 as Consolidated Salt Ltd, our business has grown rapidly to reach annual revenue of almost £30 million and a workforce of over 200 colleagues. Our success is driven by a reputation for getting the job done. We invest, we innovate, and we excel as a 'can-do' team to consistently deliver the results expected by our customers and partners. Our partners include major port owners whose ambitions we are proud to share and are proud to help achieve.

Building long-term partnerships whilst advancing the diverse portfolio of locations and markets that we serve, has ensured a robust and resilient foundation for more than 20 years of sustained growth. Although the hiatus in demand for cruise holidays caused by COVID-19 impacted our cruise operations in Southampton and Singapore, our ability to swiftly adapt and embrace new opportunities in other sectors underlines a positive outlook for the years ahead. Above all, our strength reflects the character of our business, defined by competence, compassion and integrity. The expertise and dedication that helps achieve the goals of our customers and partners is made possible by a commitment to supporting the professional development and personal wellbeing of every colleague. Our integrity means we always go the extra mile to use the best equipment, systems and technology, making sure we meet every challenge, no matter how large or complex; it also means we work tirelessly to protect the environment and care about others, supporting the charities our colleagues care about and the communities we are part of.

This publication offers an insight into how Solent Stevedores delivers for our customers and our partners; it shows why we're proud of our past, and excited by our future.

#### Stuart Cullen

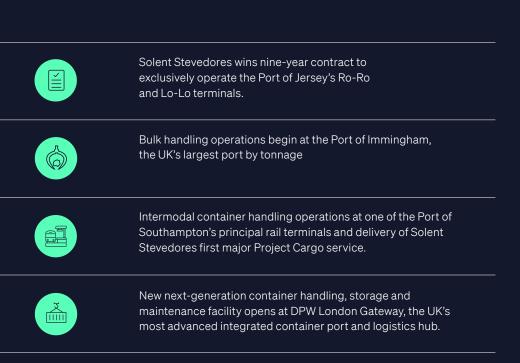
Executive Chairman

1997		
2000		
2008		
2010		

# PROUD OF OUR PAST

2012			
2015			
2016			
2018			

P	Solent Stevedores predecessor, Consolidated Salt Ltd established at Sharpness Docks in Gloucestershire.
	Solent Stevedores commences bulk handling operations at the Port of Southampton.
	New partnership with Tate & Lyle sees operations commence at London Silvertown.
	Start of cruise support operations for Carnival, handling luggage and supplies for some of the largest largest cruise vessels in the world.



2016–2020 Containers Handled	
2016–2020 Net Asset Value	
2016–2020 Revenue Growth	

# EXCITED BY OUR FUTURE

2016-2020 Capital Investment

2019 Cruise ships handled

2020 Employees



# £11.8M

700 203











**Stuart Cullen** 



Managing Director Executive Chairman

Fiona Robson



Jon Williams Finance Director



Tom Dynes Operations Director

# EXPERTISE **& DEDICATION**



Zak McElvenny Health, Safety & **Compliance Director** 



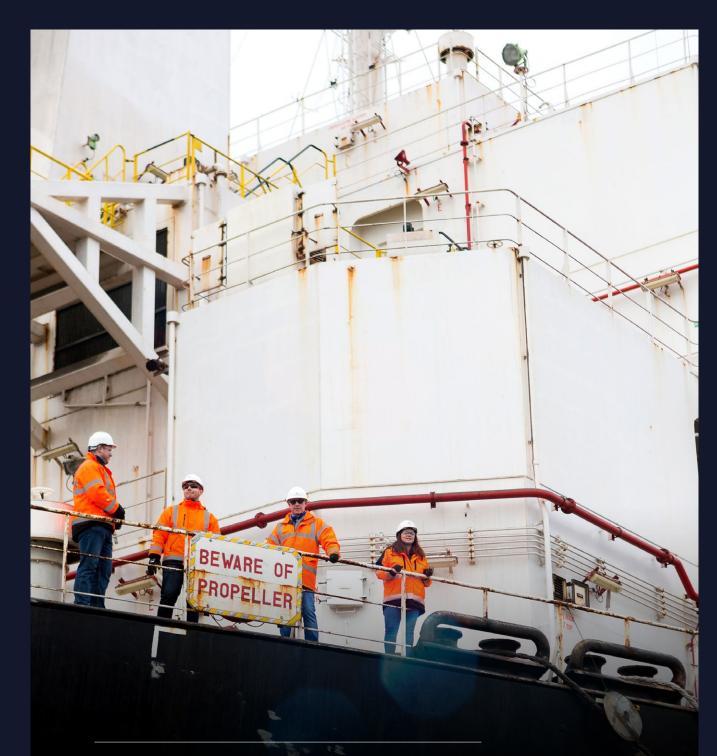
**Glen Mourant Operations Director** Jersey



Hans Uiterdijk **Operations Director** Saint Malo Stevedores



Benjamin Chau **Operations Director** Singapore



achieve their ambitions."

STUART CULLEN EXECUTIVE CHAIRMAN

"Alongside all our colleagues across the business, our leadership team offers unrivalled expertise and dedication that enables our customers and partners to



# GETTING THE JOB DONE





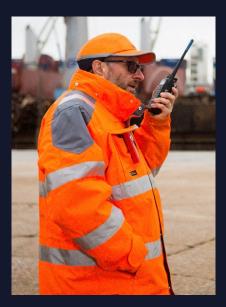




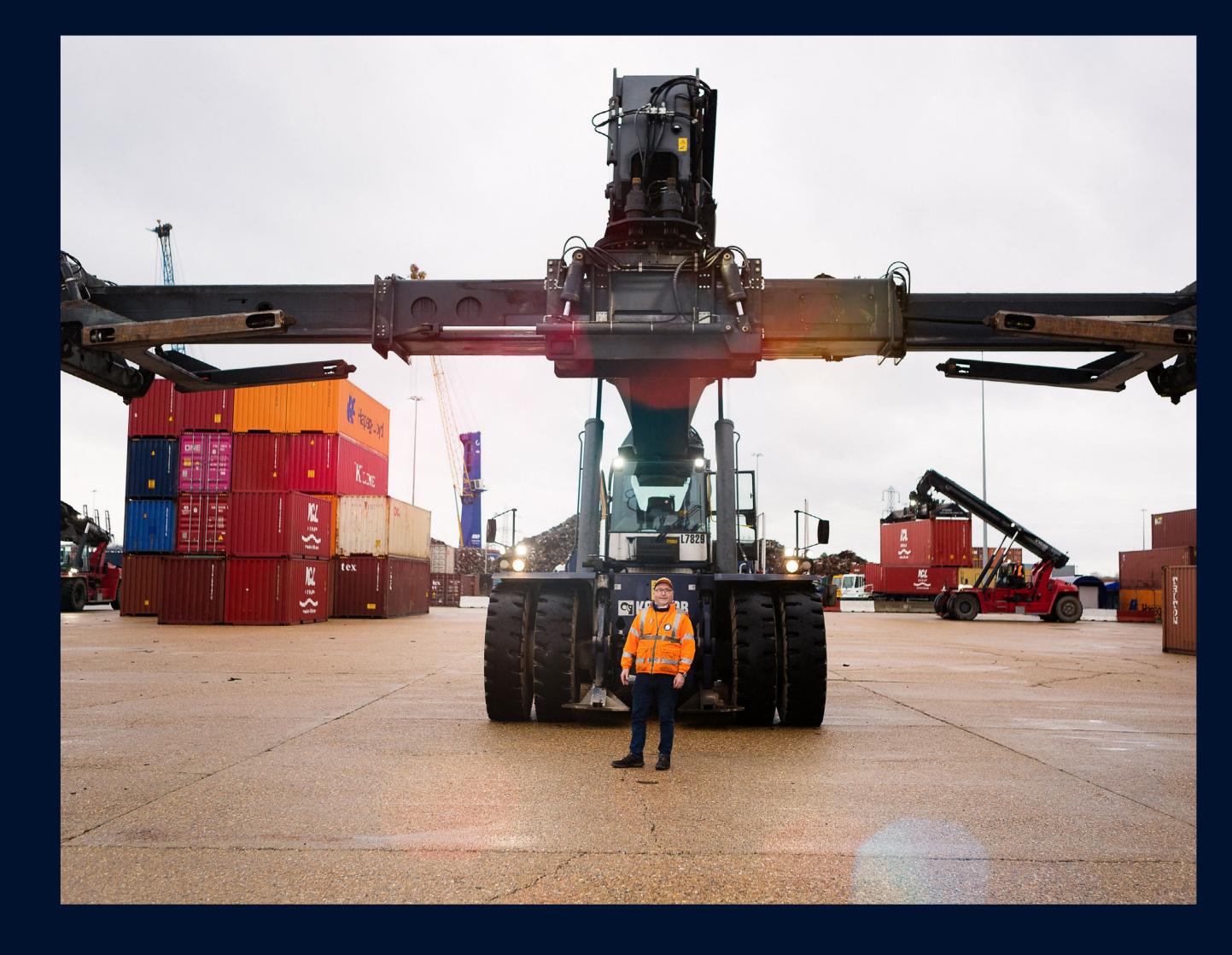








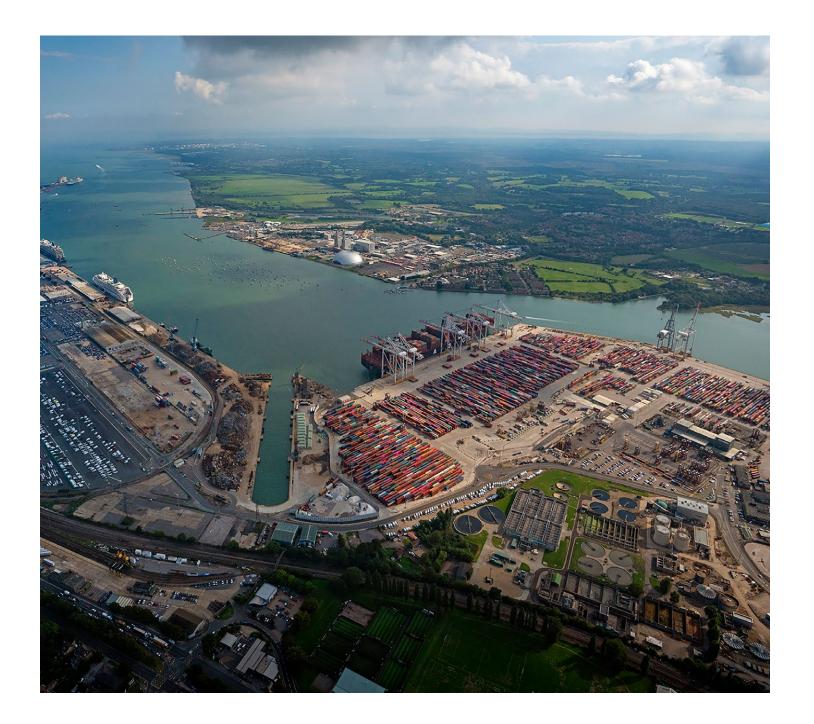




# DIVERSE LOCATIONS & SERVICES

# WHERE WE OPERATE

Solent Stevedores operates in locations across the UK, Channel Islands, France and Asia.





Celtic Sea



"Solent Stevedores are a long term partner for and an integral part of ABP at the Port of Southampton. Their high standard of customer service is pivotal in supporting the delivery of long term cargo and passenger growth at the port."

ALASTAIR WELCH DIRECTOR OF ABP SOUTHAMPTON

## PORT OF SOUTHAMPTON

Strategically located on the south coast of England, the Port of Southampton is one of the UK's leading ports, offering unparalleled access to major international shipping lanes and outstanding road and rail links to inland destinations. Solent Stevedores has operated in Southampton for 20 years, building a strong long-term partnership with port owner, Associated British Ports, to become a key player driving the port's success. Since 2000, we have continued to expand and now operate eight terminals, underpinned by outstanding customer service and investment in new equipment and state-of-the-art facilities.

Today Solent Stevedores helps maintain Southampton's status as the UK's number one cruise port, providing essential support services for major cruise operators such as Carnival UK, Saga and Fred Olsen. We also handle containers moving by road and rail, fresh produce and over 1 million tonnes of dry bulk commodities ranging from animal feed and fertiliser to grain and glass.

# **PORT OF IMMINGHAM**

The Port of Immingham is the UK's largest port by tonnage, providing a key gateway for European and global trade. The port's excellent road and rail links recently benefitted from a £93 million upgrade funded by the UK Government. In 2016 Solent Stevedores established a dry bulk stevedoring and storage operation, handing in the region of 200,000 tonnes of cement and pulverised fly ash for our customer Cemineral.





## LONDON **SILVERTOWN**

Solent Stevedores has handled raw cane sugar at the Tate & Lyle sugar refinery at Silvertown since 2008, providing a roundthe-clock service for the safe unloading of cargoes up to 40,000 tonnes. Achieving discharge rates of up to 500 tonnes per hour, Solent Stevedores provides all machinery and staff for unloading operations.

# LONDON GATEWAY

Solent Stevedores provides a broad range of next-generation empty container handling, storage, maintenance, repair and shunting services at the UK's most sophisticated, integrated deep-sea port and logistics hub, London Gateway. Our £5 million empty container handling facility, opened in 2016, is designed to support the operational needs of London Gateway owner, DP World and the major shipping lines they serve. With a 3,500 TEU capacity, the facility is underpinned by a 15-year lease, representing another successful long-term partnership with one of the UK's leading port operators.

In 2020 Solent Stevedores announced plans to almost double container capacity at its London Gateway site.



# **CHANNEL ISLANDS**

More than 98% of the island of Jersey's imports and exports are handled by the Ports of Jersey, equating to more than 400,000 tonnes of cargo per year. Based at the Elizabeth Terminal at the Port of St Helier, Jersey, Solent Stevedores provides RoRo and LoLo services to importers and exporters of dry bulk and other commodities to and from the island. In 2020, Solent Stevedores secured an 11-year contract that will see its operations at the port, which commenced in 2012, continue until at least 2031.



## **SINGAPORE**

"The experience that Solent Stevedores brings to Saint-Malo provides exciting new opportunities to increase traffic at the port."

HANS UITERDIJK DIRECTOR OF SAINT-MALO STEVEDORES



# SAINT-MALO

In 2021, Solent Stevedores created a new subsidiary, Saint-Malo Stevedores. The expansion will see the company handle between 300,000 and 400,000 tonnes of dry bulk cargo and over 500,000 passengers passing through the port each year. The company has also committed to invest €1 million in new equipment at the Port of Saint-Malo having secured a €200,000 grant from the Brittany region. The investment includes the purchase of new tugs for RoRo operations and state-of-the-art cargo handling equipment.



# SERVICES WE OFFER

Solent Stevedores delivers a complete range of specialist services with leading expertise in:

**DRY BULKS** CONTAINERS FRESH PRODUCE CRUISE **PROJECT CARGO** RAIL **RO-RO** 

## **DRY BULK**

Solent Stevedores is accredited to ISO9001 Quality and ISO14001 Environmental Standards.



#### Locations

Southampton, Immingham, Jersey, London Silvertown

#### Services

Loading and unloading, covered storage, open storage. Main commodities include scrap metal, gypsum, aggregates

#### Customers

Tate & Lyle, British Gypsum, Cefetra, S. Norton

#### Partner ports

Associated British Ports, Port of St. Helier, Port of Saint-Malo

# WAYAINS

# **CONTAINERS**

"As a UK leading deep-sea port and logistics operator, Solent Stevedores ensures our customers benefit from an efficient and reliable service across both of our sites at DP World London Gateway and Southampton."

NICK LOADER UK CHIEF OPERATING OFFICER, DP WORLD

#### Locations

Southampton, London Gateway, Channel Islands

#### Services

Intermodal rail operations (Southampton), storage of loaded, empty and reefer containers, shunt services, maintenance and repair

#### Customers

Various

Ports of Jersey









SERVICES



## FRESH PRODUCE

Locations

Southampton

Services

Fresh produce handling, Temperature controlled storage services

Customers Fortuna Frutos

Partner ports Associated British Ports

#### "We cannot fault the 'can-do' attitude and flexibility that we have come to rely on."

JASON WOOLNOUGH BRANCH MANAGER, DENHOLM WILHELMSEN

## PROJECT CARGO

#### Locations

Southampton

#### Services

Heavy lifting of complex loads up to 125 tonnes (Machinery, Equipment, Yachts)

Customers

Grimaldi Euromed, GAC Shipping, Complete Marine Freight, K Line

Partner ports Associated British Ports 30



# CRUISE

Locations

Southampton, Singapore

#### Services

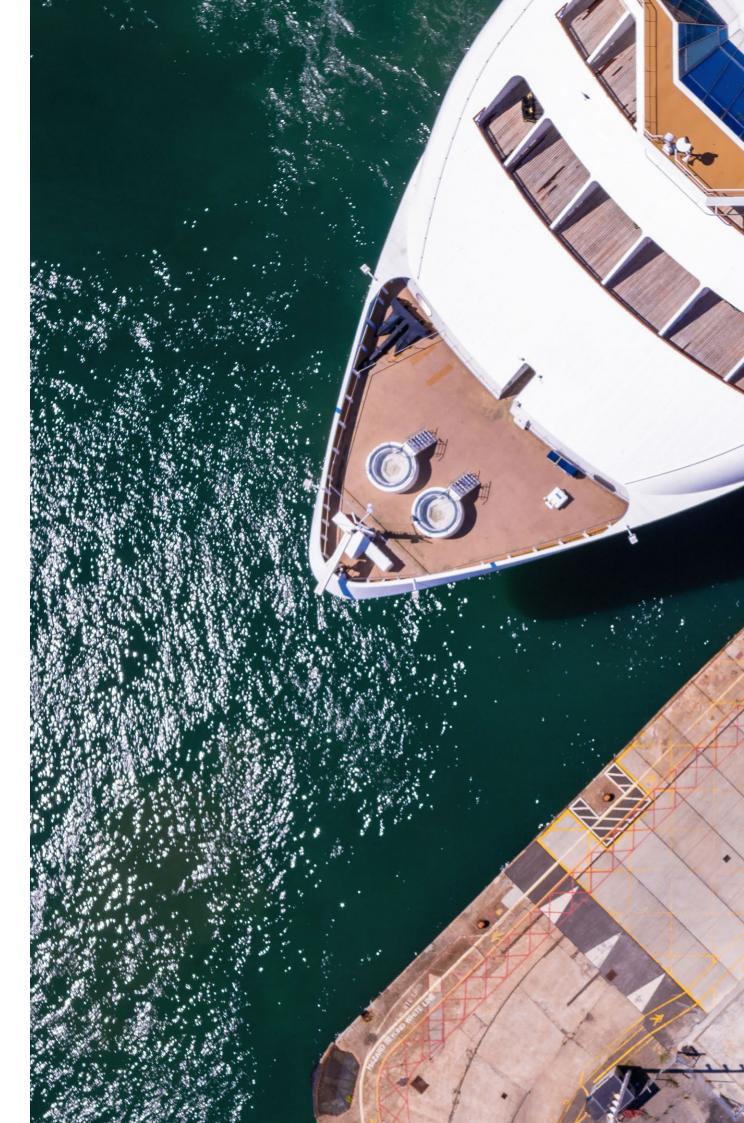
Baggage handling, stores handling, logistics, mooring, crew training

#### Customers

P&O Cruises, Cunard Line, Princess Cruises, AIDA Cruises, Norwegian Cruise Lines, MSC Cruises, Saga, Fred Olsen Cruise Lines

#### Partner ports

Associated British Ports, Port of Singapore Authority



DIVERSE LOCATIONS & SERVICES

"As a global leader in the supply of cruise support services, Solent Stevedores is an integral long-term partner – helping us to deliver memorable cruise experiences to millions of guests every year."

SANDER GROOTHUIS VICE PRESIDENT PORT & SHORE OPERATIONS, CARNIVAL UK

D.



# RAIL

Nine trains handled every day serving the Midlands and the North.





#### Locations

Southampton

#### Services

Full operation of rail terminal with annual capacity of 180,000 containers

#### Customers

DB Schenker, GB Railfreight, Newell & Wright, Maritime Transport

#### Partner ports

Associated British Ports

## **RO-RO**

#### Locations

Jersey, Saint-Malo

#### Services

Full 24/7 operational support including mooring and vessel discharge

#### Customers

Ports of Jersey

#### Partner ports

Ports of Jersey, Port of Saint-Malo

1,500 Ro-Ro services handled every year.

# 03

COMPETENCE COMPASSION INTEGRITY



"We achieve the goals of our customers and partners by supporting the professional development and personal wellbeing of every colleague."

STUART CULLEN EXECUTIVE CHAIRMAN



# SUPPORTING EVERY COLLEAGUE

Solent Stevedores is committed to supporting every colleague. Making sure our colleagues arrive safe, work safe and go home safe is our number one priority. We're also dedicated to equipping our colleagues with the right training and skills they need to fulfil their aspirations and to get the job done, safely and efficiently. Our whole team shares a strong personal commitment to caring for the health and wellbeing of each other; whatever the challenges our colleagues face, we are always there for them.



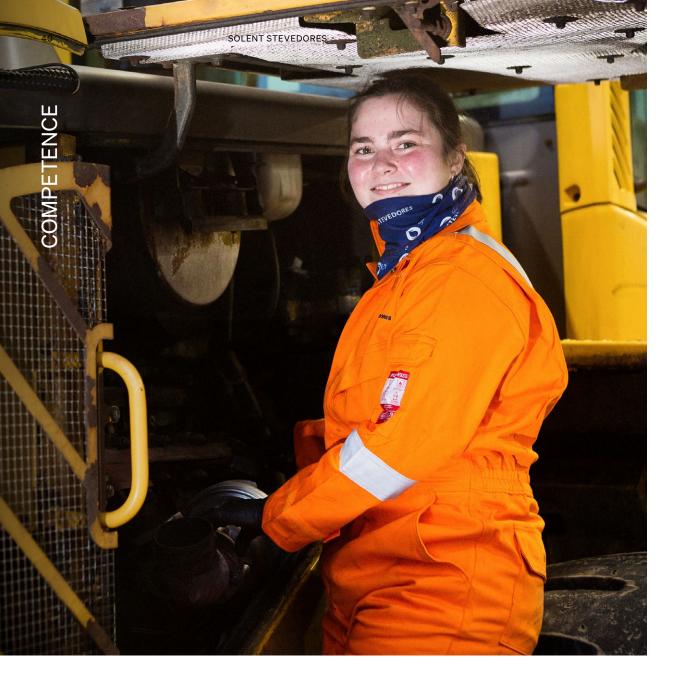
# ARRIVE SAFE WORK SAFE LEAVE SAFE





"At Solent Stevedores we ensure all our colleagues are properly trained and equipped to get the job done safely and efficiently every time. In 2019 alone we invested around 1500 hours in training, including 450 hours in tailored safety and mental first aid training. A number of colleagues are equipped with IOSH and NEBOSH level qualifications and our training programmes are led by dedicated full time managers."

ZAK MCLEVENNY COMPLIANCE DIRECTOR 7 YEARS AT SOLENT STEVEDORES



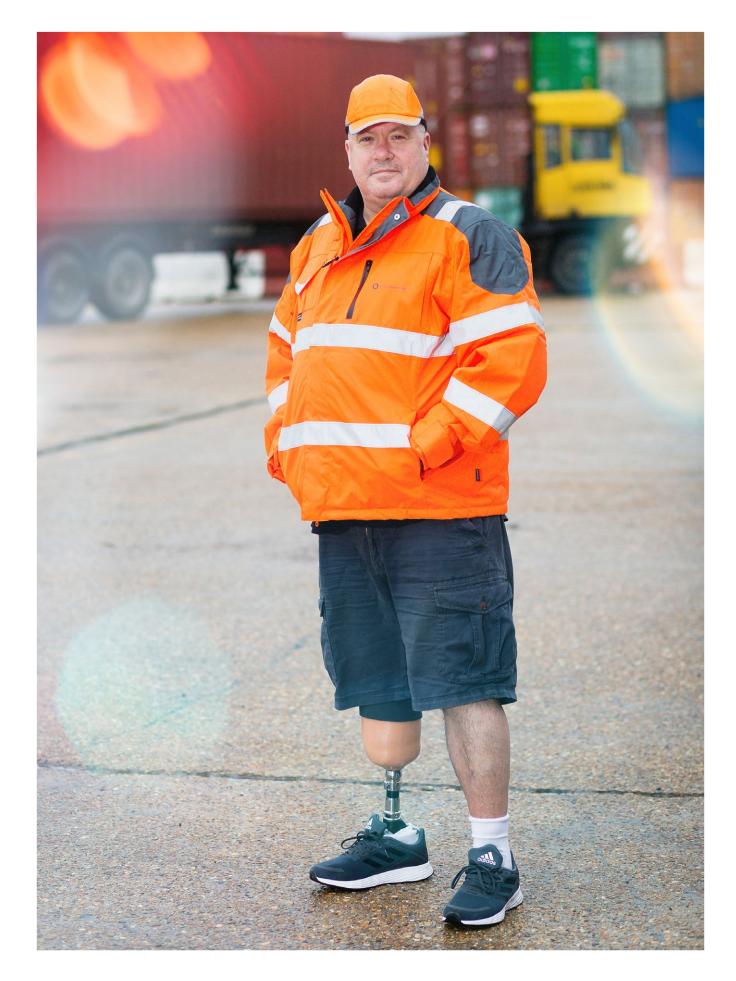
"Solent Stevedores is an awesome place to work and no two days are the same. The Solent Stevedores Apprenticeship programme has given me fantastic access to technical training and hands-on experience in a number of areas, ranging from heavy vehicle service and maintenance to welding and crane driving.

Through the programme I also recently completed my BTEC qualification in engineering. It's great to feel part of a brilliant team and I'm really excited about developing my long-term career in the business."

PHOEBE HATTON APPRENTICE 6 MONTHS AT SOLENT STEVEDORES "I have been at Solent Stevedores since the beginning and have enjoyed coming to work every day. Having a job that I love and working alongside a great team has benefited both me and my family. I would gladly work here for another 30 years!"

SHANE EDWARDS MULTI-SKILLED OPERATIVE 30 YEARS AT SOLENT STEVEDORES





"In 2018, nerve damage caused by diabetes resulted in the amputation of my right leg. Although I had only worked for Solent Stevedores for a relatively short while, the company offered me huge support during the eight months it took to recover from my operation.

KARL TANSWELL MULTI-SKILLED OPERATIVE 5 YEARS AT SOLENT STEVEDORES

Throughout my recovery, colleagues kept in touch and went the extra mile to make sure I always felt part of the team. The kindness and generosity of everyone at Solent Stevedores helped my family and I overcome an incredibly difficult and anxious time in our lives. I am now back working full time, with an office and facilities fully adapted to enable me to continue my career.

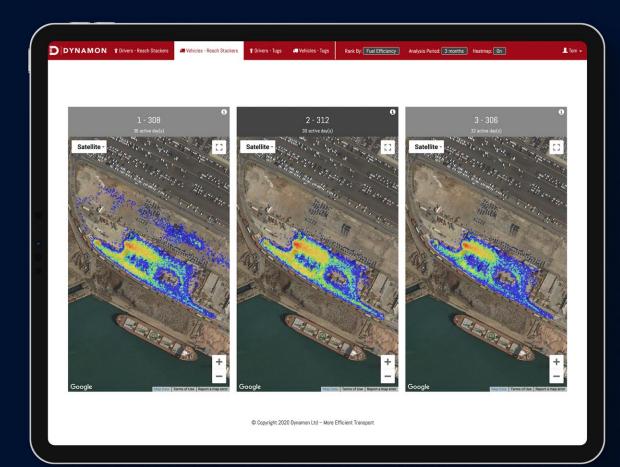
Working here is like having a huge close family where everyone looks out for each other."

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# INVESTMENT & INNOVATION

Solent Stevedores invests and innovates, using the best equipment, systems and technology needed to deliver the highest possible standards of customer service. Over the past five years we have invested almost  $\pounds 12$  million to ensure we are able to meet every challenge, no matter how large or complex.

In 2019 alone, our investment included a brand-new fleet of 35 fully electric counterbalance forklift trucks to support cruise operations in the Port of Southampton. Examples of our leading innovation include our investment alongside data analytics firm, Dynamon, to create an industryfirst dashboard system to maximise the efficiency of container terminal operations, as well as our cutting-edge stock management system, Stocktracker.

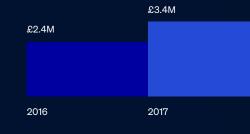


# INDUSTRY FIRST: SOLENT STEVEDORES DATA ANALYTICS

D DYNAMON TOHES-RE	all Technology and Technology Reach Stackers 👔 Drive	er-lage distancings Randy	Fuel Clicancy Analysis Parcel 1 mar	n Lin
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4.29~	3.82	3.76	3.66	3.18
18.0 mph as speed	18.4 mph av speed	16.3 mph av appeal	17.0 mph av speed	18.0 mph av speed
2.69 mph/s av access	-	2.55 rgt/s av acceleration	2.67 mpt/s av acceleration	2.83 mph/s av acceleration
Engine Time And	lysis Engine Time Analysis	Engine Time Analysis	Engine Time Analysis	Engine Time Analysis
Active Time	Active Time Idle Time	Active Time Mile Time	Active Time Idle Time	Active Time
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	104.5			

Examples of our dashboard system to maximise the efficiency of container terminal operations.

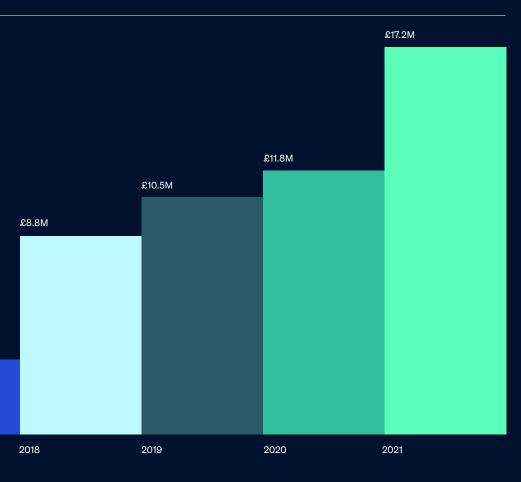
Cumulative Capital Investment 2016 - 2021 \*

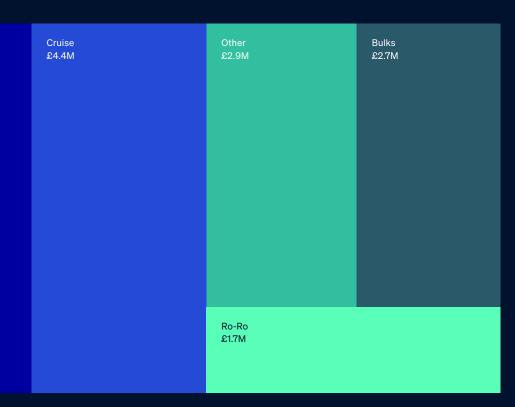


Capital investment by business sector 2016 - 2021 \*

Containers £6.5M

This page





"Our £l million brand new fleet of fully electric forklift trucks delivers an enhanced service for our cruise customers, an even safer working environment and further reduces emissions at the Port of Southampton."

TOM DYNES OPERATIONS DIRECTOR, SOUTHAMPTON 7 YEARS AT SOLENT STEVEDORES



STILL

# PROTECTING THE ENVIRONMENT

Protecting our environment is at the heart of everything we do. This not only means complying with the strict licensing conditions that govern many of our operations but continually looking for opportunities to reduce our carbon emissions and environmental impact.

Solent Stevedores is accredited to ISO14001 Environmental Standards and are also active contributors to initiatives such as the Port of Southampton Clean Air Forum. At our bulks terminal in Southampton, we use the latest technology to monitor our noise, dust, and air quality emissions, along with infrared cameras to monitor hot spots during cargo operations.

Our investment in modern, fully electric forklift trucks and vehicles are other examples of our work at the forefront of the wider port industry's efforts to improve the environment and fight climate change.



"Solent Stevedores has been a fantastic source of support for the Jubilee Sailing Trust, and we're hugely grateful for all the help they continue to provide."

ANDY SPARK SENIOR MANAGER COMMUNITY AND SUPPLIER PARTNERSHIPS, JUBILEE SAILING TRUST

"I cannot thank Solent Stevedores enough for supporting me. Thanks to them and others I was able to raise £80,000 for the 'My Name'5 Doddie Foundation', helping improve the lives of those affected by Motor Neurone Disease."

JOHN DAVIDSON TRANS-ATLANTIC ROWER TALISKER WHISKY ATLANTIC CHALLENGE 2019

Solent Stevedores works tirelessly to support the communities and charities our colleagues care about. The good causes helped by Solent Stevedores and our colleagues over recent years include the Jubilee Sailing Trust, the Motor Neurone Disease Association, Ronald McDonald House, MacMillan Cancer Support, and Princes Trust.

Amongst many fundraising highlights, Solent Stevedores was delighted to sponsor adventurer John Davidson's incredible solo row across the Atlantic in 2019, helping to raise £80,000 for the 'My Name'5 Doddie Foundation' to help those affected by motor neurone disease. Solent Stevedores is also a proud sponsor of community football teams, Ditton Minor Rangers FC and Little Thurrock Dynamos FC.

# CARING FOR OTHERS



